

2013-15 LISTED BUDGET SAVINGS PERFORMANCE AT 30th JUNE 2014

Totals £k

Savings achieved to date	9,512,000
Progress is Satisfactory	9,865,850
Risk of savings not being fully achieved	5,896,000
Known shortfalls or significant risk that savings will not be achieved	3,566,125

Total of Savings 28,839,975

£ Red Amber Green Blue

2012-13 LISTED BUDGET SAVINGS CONTINUING INTO 2014-15

Comment

C5.1	Children in Care - Reduce Care Package Costs	396,000	396,000		Year 3 of a 3 year programme to reduce care package costs by 10%, via a 3.3% (396k) reduction year on year. This strategy is based on an assumption of 'looking after' 400 children & young people, the current figure is 403 (which has reduced significantly from a high of 441). Social care placements are currently forecast to overspend by £654,903, this includes an overspend on Special Guardianship Orders of £534,638.
E2.2	Supporting People Commissioning Functions	14,000	14,000		Following the formal consultation process, recruitment to the new structure has now been completed. The full saving will be achieved in 2014/15
E2.8	Area Finance / Finance Visiting Officers - Review	25,000	25,000		£75k has been deferred as part of the requirement to achieve D 1.38 Social Care Subsidies, as the staff are required in order to effectively implement the changes and achieve the saving. This deferred saving is shown under 2014/15. Achievement of the remaining £25k of this saving is dependent on Phase 2 of IAS project implementation and the re-engineering of financial back-office functions.
		435,000	435,000	0	0
				0	0

2013-14 LISTED BUDGET SAVINGS CONTINUING INTO 2014-15

Corporate Commissioning and Neighbourhoods

C11.2 Improved procurement of Council wide communications activity **10,896** **10,896** Not fully achieved in 13/14 but this element of the saving is anticipated to be achieved in 14/15.

E3.3 Cessation of Room Bookings Service (linked to review of Civic Support) **11,029** **11,029** £11,029 unachieved in specific area due to budget reformatting required although balance achieved in overall underspend. Anticipation is that this will be achieved in 14/15.

Corporate Services and Corporate Commissioning **21,925** **21,925** **0** **0** **0**

Corporate Services

C12.3 Reduced external audit, recoverable VAT fees & improved cash management pension costs **400,000** **250,000** **150,000** This is a combination of £100k reduction in external auditor fees (complete) and £400k of savings is VAT shelter income from OVH. Receipts currently forecast at £150k against OVH saving therefore £250k is unlikely to be achieved.

Corporate Services **400,000** **250,000** **0** **150,000** **0**

Built Environment

Planning

C1.5 Planning DC - Increase planning application fee **27,000** **27,000** Due to legislative changes there are certain applications for which the Council is no longer able to charge fees. This potentially made it more difficult to achieve an enhanced income target. However, actual income for 2013/14 only fell short of the the enhanced income estimate by about £27K, which indicates a partial achievement of the savings requirement. There is no guarantee that income levels can be increased in line with budget provision in 2014/15 as fluctuating factors outside the control of the Planning Department will influence the amount of income generated. In particular, past performance can be no guide to the future. For this reason, the 2014/15 assessment of the savings achievement will be amber at this stage of the year.

Planning **27,000** **27,000** **0** **0** **0**

Investment Programme

Street Lighting - Review of lighting options **15,000** **15,000** Pilot Street Lighting switch off scheme A565 and A59. This saving was not achieved due to the increase in provider electricity unit rate charges in September 2013

Investment Programme **15,000** **15,000** **0** **0** **0**

Economic Development and Tourism

D1.25 Re-financing the Mersey Forest subscription to make a saving on the revenue budget; accept voluntary reduction in working hours from two staff; and make further savings in supplies and services **18,650** **18,650** The Mersey Forest annual subscription of £18,650 is an ongoing commitment which ends in 2014/15. The full saving will therefore not be achieved until 2015/16.

Economic Development and Tourism **18,650** **18,650** **0** **0** **0**

£ **Red** **Amber** **Green** **Blue**

Street Scene

Landscape Services

C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks	50,000	50,000				Not achieved in 2013/14 but will be achieved in 2014/15
F1.2	Ground Mtce incl grass cutting - Recharging grounds mtce/utility costs for adult football/sport users/bowlers	85,000	85,000				Not achieved in 2013/14 but will be achieved in 2014/15
Landscape Services		135,000	135,000	0	0	0	

Direct Services

C6.1	Commercial waste increased income	100,000	100,000				Additional income has been difficult to achieve in 2013/14 in part due to the general economic downturn across the private sector. However, it is anticipated that new income will be sourced in 2014/15 as a Trading Officer and new marketing and promotional systems are in place.
C6.2	Public conveniences reviewed for efficiency savings	20,000	20,000				Saving not achieved in 2013/14 due to one off costs of fitting coin mechanised doors. Savings should be achieved in 2014/15 but will be dependant on the level of maintenance and vandalism costs.
C6.4	Catering - Other catering activity (income target)	100,000			100,000		Saving is being achieved
C6.5	Vehicle Management and Mtce - MOT Testing (income target)	7,600	7,600				£42,400 achieved in 2013/14. Second MOT bay now operational therefore full saving expected to be achieved in 2014/15.
D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	19,000	19,000				Due to the closure of a number of Council buildings there has been a slight under-achievement of this saving target in 2013/14. However, new additional income and a review of the operation of the service will result in the achievement of the 2013/14 savings in 2014/15.
D1.32	Public Conveniences increase charges	40,000	40,000				Saving not achieved in 2013/14 due to one off costs of fitting coin mechanised doors. Savings will be achieved in 2014/15.
Direct Services		286,600	186,600	0	100,000	0	

£ **Red** **Amber** **Green** **Blue**

People

Adult Social Care

D1.38	Social Care - Subsidies - Increase client contributions for a range of non-residential services	100,000	100,000						This change has been implemented on the 6th January 2014. All affected service users have been notified. This follows consideration of feedback from consultation, equality impact assessment and an ongoing dialogue with the Departmental Leadership team and Cabinet Member Older People & Health.
Adult Social Care		100,000	100,000	0	0	0			

Health and Wellbeing

C10.2	Eze Fitness contract - terminate	55,000	55,000						Saving will be achieved from specified area in future years
C10.3	Leisure Operations - increase in income	150,000	150,000						Income levels are always difficult to predict and will be closely monitored
	Management fee reduction - Formby Pool Contract	50,000	50,000						Discussions are taking place with partner on how to achieve the full saving.
Health and Wellbeing		255,000	255,000	0	0	0			

Authority Wide Savings/Financing Options

	Transport Authority - Recharge	631,000				631,000			Merseyside Integrated Transport Authority (MITA) has agreed the methodology for recharging.
Authority Wide Savings/Financing Options		631,000	0	0	631,000	0			

Integration

I1.2	Learning & Development, Training, Professional Training and CPD	3,800	3,800						All but £3,767 achieved in 13/14. Anticipated that all will be achieved in 14/15.
Integration		3,800	3,800	0	0	0			
Total Savings Requirement 2013/14		1,893,975	1,012,975	0	881,000	0			

2014-15 LISTED BUDGET SAVINGS

Corporate Commissioning and Neighbourhoods

C11.2	Improved procurement of Council wide communications activity	75,000		75,000				Additional income streams to come online in 14/15 however the there is some doubt as to whether the additional £75k saving will be realised. Graham Bayliss is aware of the situation.
E3.1	Integration of Communications	45,000	45,000					Saving not achievable as post concerned was not transferred from Health & Wellbeing.
D1.27	Corporate Commissioning & Neighbourhood Coordination (CCNC) Service - rationalise service	60,000			60,000			Anticipated that saving will be achieved from prescribed area.
Para 3.6 includes prev option D1.29	Double Rating - cessation (2014/15)	150,000				150,000		Payments to Parish Councils have ceased in 14/15.
	Democratic Services - Stop servicing all non-member meetings and those non-standing committees without decision-making powers (officer meetings, taxi drivers annual meeting , area partnerships etc)	0						Budget Council on 6th March 2014 agreed to remove this saving.
	Area Committees - Reduce from 7 to 3	5,000			5,000			Anticipated that saving will be achieved from prescribed area.
	Corporate Services and Corporate Commissioning	335,000	45,000	75,000	65,000	150,000		

Deputy Chief Executive

E2.6	Central Support	148,000			148,000			Anticipated that saving will be achieved from prescribed area.
	Deputy Chief Executive	148,000	0	0	148,000	0		

Corporate Services

C12.1	Learning and Development	50,000		50,000				Saving remains unallocated. Work required to identify where saving will be achieved.
C12.2	Increased housing benefit grant from reduced error rates	250,000			250,000			Anticipated that saving will be achieved from prescribed area.
C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs	800,000			800,000			Only risk if large numbers of VERs cannot be met from Earmarked Reserves.
E4.1	Learning and Development	75,000			75,000			Anticipated that saving will be achieved from prescribed area.
E4.2	Review of Corporate Support Services	114,000	20,000		94,000			Split £23k Legal, £58k Personnel £13k Finance. Anticipated that these savings will be achieved. £20,000 of original saving not achievable.
D1.11	Risk Management	25,000				25,000		Saving has been achieved
D1.12	Procurement ICT and financial support	25,000			25,000			Anticipated that saving will be achieved from prescribed area.
	Corporate Services	1,339,000	20,000	50,000	1,244,000	25,000		

Built Environment

Environment

D1.20	Environment - Trading Standards - staff restructuring	20,000				20,000		Restructure complete.
D1.30	Built Environment - Pest Control - introduction of a charge	10,000			10,000			2014-15 £10k income target should be achieved.
	Environment	30,000	0	0	10,000	20,000		

Investment Programme

	Parking - Strategic Review of Parking	100,000		100,000				Phase 1 of review complete. Proposals relate to charging, technological improvements and replacement of equipment. Due to recent Court case further legal and financial advice required. Budget Council on 6th March 2014 agreed to reduce this saving from £300k to £100k. Review is still ongoing with implementation not fully achieved by April 14. As a result the saving identified may not be a full year saving for 2014/15.
	Street Lighting - Review of lighting options	49,000	49,000					This saving will not be achieved due to the increase in provider electricity unit rate charges in September 2013
	Investment & Infrastructure - Increase income from Network Management	12,000	12,000					The additional £38,000 income target for 2013/14 was speculative and this achievement includes one off payments which cannot be guaranteed. As such, it is impossible to say how an additional £12,000 could be achieved in 2014-15.
C3.1	Infrastructure - Re-integration, re-commission and restructuring of services	500,000		500,000				Capita Symonds integration is now complete . Work continues on the IPI restructure but is not expected to be implemented until at least August / September 2014 therefore reducing the capacity to achieve in full the required saving for 2014/15.
	Investment Programme	661,000	61,000	600,000	0	0		

		£	Red	Amber	Green	Blue	
Economic Development and Tourism							
C4.1	Economic Development Redesign	67,000	67,000				Review of Service has recommended this saving proposal is reclassified to RED as part of a wider restructuring & refinancing of the Service which may see additional funding provided to equip the service to exploit future external funding streams. In 2013/14 there were various underspends in excess of £175K but these cannot be relied upon in 2014/15.
D1.8	To relocate staff from The Investment Centre to Magdalen House	12,000				12,000	This is the full year impact of the 2013/14 saving which was based on the assumption that the rental payments on the Investment Centre would cease from July 2013. In the event the rental savings were realised from April 2013 and the full beneficial impact was therefore evidenced in 2013/14. However, the comments made against the equivalent 2013/14 saving above, regarding the fact that this is a saving against Admin Buildings, are equally applicable.
D1.9	Budget re-alignment of salaries to be funded from grants, contracts and reserves	116,000	116,000				Review of Service has recommended this saving proposal is reclassified to RED as part of a wider restructuring & refinancing of the Service
	Southport Theatre Complex (Tender or In-house management)	0					Budget Council on 6th March 2014 agreed to remove this saving.
Economic Development and Tourism		195,000	183,000	0	0	12,000	
Street Scene							
Landscape Services							
C5.1	Ground Mtce incl grass cutting - Contractors indexation/eff. Discounts FYE	50,000			50,000		Full Saving will be achieved
C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks	50,000	19,000		31,000		Saving of £81k will be achieved. Savings will be made based on Parks transformation model. Achievable saving includes £50K for 2013/14 which cannot be achieved in 2013/14. Of this £19k cannot be achieved as it was based on a discount for advance payment, which is now considered inappropriate.
F1.5	Parks and Green spaces - Increase Fees - allotments	40,000		40,000			Saving should be achieved but subject to their being no judicial review or challenge from allotment holders
	Street Scene - Landscape - Coordination of voluntary work in parks (transition)	175,000			175,000		Savings will be achieved by the application of the parks transformation model and by reviewing staffing and SMSS costs across Landscape Services as a whole.
Landscape Services		315,000	19,000	40,000	256,000	0	
Direct Services							
C6.2	Public conveniences reviewed for efficiency savings	20,000		20,000			Operational arrangements have been reviewed and all toilets have remained open. Saving should be achieved however vandalism costs are currently rising but will be monitored accordingly.
C6.6	Careline Service/Security Force (income target)	75,000		75,000			Some additional income has been achieved, however, there may be a shortfall against this target subject to income generating performance over the coming months
C6.7	Recycling - Rephase cardboard recycling to August 2014	-600,000				-600,000	Re-instatement of saving from 2013/2014
E1.1	Review of Cleansing Services	200,000			200,000		Review has been completed and staffing levels have been reduced to achieve this saving.
F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items	60,000			60,000		Usage of Bulky Item service has dropped dramatically in recent months. Staffing temporarily reduced to achieve saving target. If demand increases, staffing will also increase as additional income will offset staffing costs. Service now expected to meet savings target by year end.
D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	50,000	50,000				Due to the closure of a number of Council buildings this saving target may not be achieved. This will be reviewed further over coming months.
D1.33	Cleansing Service - Reorganisation of workload and work patterns	25,000			25,000		On track to be achieved.
	Cleansing - Charge for Green Waste collections - A 2014/15 / 2015/16 proposal for an opt-in charge	1,000,000		1,000,000			Work is currently being undertaken in relation to virements and re-apportionment of budgets to account for the deferral of charging for Green Waste and the introduction of plastic and card collections. This exercise also involves Option C6.7 above
Direct Services		830,000	50,000	1,095,000	285,000	-600,000	

		£	Red	Amber	Green	Blue	
People							
Learning and Support							
D1.18	Reduce School Targeted Intervention	260,000			260,000		School Targeted Intervention Team - Possibility some 14/15 savings may be achieved in 13/14 due to two VRs planned in the year (value not yet known). Other savings to come from trading with schools. Confidence high in achieving 14/15 saving £260k further update to CEO in September.
	To effect a further saving from the retained element of the Connexions Grant	400,000			400,000		High confidence this will be achieved when connexions is negotiated pan-Merseyside. We can determine our own input.
Learning and Support		660,000	0	0	660,000	0	
Children's Social Care							
E2.1	Review of the Commissioning of all residential care beds	600,000	295,150		304,850		Some risks from residential dependency which could destabilise the saving and this will be monitored closely. Residential Agency placements are currently forecast to overspend by £337,253 in 2014/15
D1.7	Social Care Commissioned Services - travel efficiencies	100,000			100,000		Savings anticipated to come from work done via the restructured social care sections coming from 3 budget areas - reduced family support / Residency Orders / Care Matters
	Review pathway of support for children with additional needs to increase effectiveness and efficiency	400,000			400,000		This is based on a Health Contribution of 25% of the total cost of the new Respite Service
Children's Social Care		1,100,000	295,150	0	804,850	0	
Early Intervention and Prevention							
E2.4	EIP Service restructure	192,000			192,000		Restructure savings anticipated from various teams across EIP, Whole amount has been identified.
D1.16	Healthy Schools - Transfer function of coordination and consultant roles to schools	25,000			25,000		Final removal of this service to schools in 14/15
Early Intervention and Prevention		217,000	0	0	217,000	0	

		£	Red	Amber	Green	Blue	
Adult Social Care							
E2.6	Central Support	202,000			202,000		Through a reorganisation of Support and Development Services the saving is on target to be achieved, although this will need to be reprofiled against the original proposal, following consultation and review with Service Directors' and Heads of Service
E2.7	Reduced social workers	135,000				135,000	Achieved by VR/VER
D1.14	Assessment & Care Management Teams - Reconfigure teams/skill mix	208,000				208,000	Following the formal consultation process, recruitment to the new structure is complete. VR/VER's have been identified and completed. Staff have been relocated. The new structure will deliver the full saving in 2014/15
D1.15	Reconfiguration of the Supporting People commissioning team	61,000				61,000	Following the formal consultation process, recruitment to the new structure has now been completed. The full saving will be achieved in 2014/15
F1.6	Community Meals - Migrating users to alternative providers	62,000				62,000	This service has now been decommissioned. The £62k is the full year effect of the 13/14 saving
							Current working assumptions has identified that there will be an on-going requirement of at least £3m to enable the Council to meet the needs of the most vulnerable. Over the coming months the redesign of the activity will be developed through consultation and engagement with service users, providers and the wider community. Current schedule is as follows: <ul style="list-style-type: none"> •Review need • Consultation & Engagement • Develop redesign options • Cabinet to consider options • Support service users through migration to alternatives
	<small>New Option (Options F3.2, D1.39, AND D1.41 should be considered as one option)</small> Day Care and respite provision	2,240,000	1,120,000	1,120,000			As part of the community resilience work a project is about to commence working with sheltered accommodation providers to create and encourage tenants to organise social activities and events within their facility. A comprehensive directory of services/opportunities within Sefton has also been developed. Council on 6 March 2014 approved £3.9m funding in 14/15 (£3m in future years)to offset the identified high risk of the estimated shortfall in approved ASC savings. The Day Care and Respite saving required £2.55m of this sum
D1.35	Section 117 After Care Funding	200,000		105,000		95,000	£95k has been secured in 13/14 towards this 14/15 saving. A workstream has been set up to review and redesign the pathway
D1.36	NHS Continuing Health Care Funding	400,000		400,000			This is to be looked at in conjunction with CCG's
D1.37	Assistive Technology - Increase use of equipment to ensure users are able to remain in their homes with minimal outside support	200,000		200,000			Promotion of use of Assistive Technology in all relevant areas via social work teams, re-ablement work etc
D1.38	Social Care - Subsidies - Increase client contributions for a range of non-residential services	320,000				320,000	This change has been implemented on the 6th January 2014. All affected service users have been notified. This follows consideration of feedback from consultation, equality impact assessment and an ongoing dialogue with the Departmental Leadership team and Cabinet Member Older People & Health. The income generation is subject to sustaining sufficient capacity within the financial assessment service (see E2.8 below) This matter is currently being considered and further proposals in this respect may be brought for consideration in due course.
E2.8	Area Finance / Finance Visiting Officers - Review	75,000	75,000				This £75k saving has been deferred from 2013/14 as part of the requirement to achieve D 1.38 Social Care Subsidies, as the staff are required in order to effectively implement the changes and achieve the saving. A proposal will be presented to Cabinet to offset the saving against additional income anticipated to be generated by Option D.1.38
D1.42	Revise Re-enablement model. Investment of one-off payment of £900,000 from Health will enable more users to go through a re-enablement process, thereby reducing levels of admission to short & long term care	1,200,000		1,200,000			A scoping report is currently being undertaken. The achievability of the saving will be closely monitored
D1.43	Further incremental reductions in housing related support	500,000	250,000	250,000			This saving will be delivered through re-commissioning and further reductions in housing related support services (formerly Supporting People services). Potential for slippage in 2014/15 due to capacity and timing issues.
Adult Social Care		5,803,000	1,445,000	3,275,000	202,000	881,000	

		£	Red	Amber	Green	Blue	
Public Health							
D1.13	Integration Efficiencies	537,000				537,000	Identification of existing Council activity that falls into the definition of Public Health expenditure as outlined in the ring-fenced grant conditions will enable this saving to be realised
	Public Health Substance Misuse - Reduce service specification	500,000				500,000	This saving has been achieved following the tender of the integrated substance misuse service and through review of all other expenditure on drugs service.
	Public Health Integration	100,000				100,000	A further £100k will be charged into the Public Health budget to represent the full cost of central support services to the Public Health function
Public Health		1,137,000	0	0	0	1,137,000	
Health and Wellbeing							
C10.2	Eze Fitness contract - terminate	18,000			18,000		Saving should be achieved in 2014/15.
E2.5	Review all management arrangements	-125,000				-125,000	One off saving in 2013/14
	Libraries - Review of Service	250,000			250,000		Implementation plan agreed by Cabinet 23/5/13
	Local History and Volunteers (transition)	40,000				40,000	A revised proposal is currently being developed that will achieve the saving.
Health and Wellbeing		183,000	0	0	268,000	-85,000	
Authority Wide Savings/Financing Options							
F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	261,000		261,000			VCF review ongoing as SLT have asked for wider implications of saving to be considered. Therefore it will not be clear until later in the year whether this saving can be achieved in full or in part.
C12.5	Cash limit general non-pay budgets in 2013/14 and 2014/15 (retains £0.5m excessive inflation provision in each year and retains inflation for specific contracts)	3,250,000			3,250,000		Budget reduced. Only risk is if departments cannot remain within cash limited budgets due to excessive inflationary increases, e.g. utilities costs.
C2.3	Licensing (taxi etc) - Licensing reserve (one-off)	-240,000				-240,000	Reinstatement of one off saving
	NHS support for Social Care	260,000			260,000		Grant expected to be received. Only risk is being able to justify the use of funding to the NHS.
	Terms & Conditions - Freezing increments for 2 years	1,500,000				1,500,000	Terms and Conditions changed so increments not being paid.
	Council Tax - 100% on empty properties from month 2	400,000				400,000	Revision to CTRS has been approved by Council.
	Levies - To get total 2 year reduction to £4m	2,189,000				2,189,000	To be met from additional resources provided by Transport Authority (£0.650m) with balance from returned sinking fund resources from Waste Disposal Authority
	Disabled Facilities Grant - Capitalisation	1,000,000			1,000,000		Depends on demand for grants and sufficient alternative resources being identified.
	Council Tax - Council Tax Increase	1,941,000				1,941,000	Budget Council on 6th March 2014 agreed a Council Tax increase of 1.99%
Authority Wide Savings/Financing Options		10,561,000	0	261,000	4,510,000	5,790,000	
Integration							
I1.1	Commissioning, Business Intelligence and data	125,000			65,000	60,000	It is anticipated that the Business Intelligence element of £65k will be achieved.
I1.2	Learning & Development, Training, Professional Training and CPD	250,000			250,000		Saving likely to be achieved
I1.3	Financial Assessments	250,000		250,000			Work ongoing to identify and allocate savings.
I1.4	Customer Access Point	250,000		250,000			Work ongoing to identify and allocate savings.
Integration		875,000	0	500,000	315,000	60,000	
Use of One-Off Resources to Support the Budget		2,122,000				2,122,000	Additional use of one-off resources required in 2014/2015 per decisions of Budget Council on 6th March 2014.
Total Savings Requirement 2014/15		26,511,000	2,118,150	5,896,000	8,984,850	9,512,000	
Total Savings Requirement 2012/13 Continuing into 2014/15		435,000	435,000	0	0	0	
Total Savings Requirement 2013/14 Continuing into 2014/15		1,893,975	1,012,975	0	881,000	0	
		2,328,975	1,447,975	0	881,000	0	
Total Savings Requirement 2013-2015		28,839,975	3,566,125	5,896,000	9,865,850	9,512,000	